

# Rational decisions

## CHAPTER 16

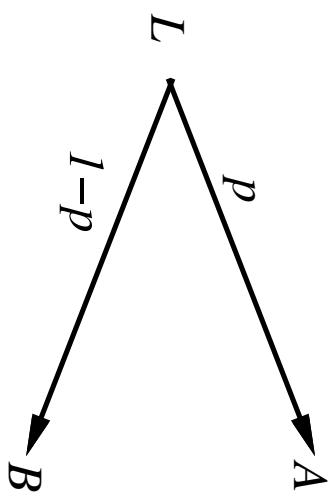
# Outline

- ◊ Rational preferences
- ◊ Utilities
- ◊ Money
- ◊ Multiattribute utilities
- ◊ Decision networks
- ◊ Value of information

## Preferences

An agent chooses among prizes ( $A, B$ , etc.) and lotteries, i.e., situations with uncertain prizes

Lottery  $L = [p, A; (1 - p), B]$



Notation:

- $A \succ B$        $A$  preferred to  $B$
- $A \sim B$       indifference between  $A$  and  $B$
- $A \lesssim B$        $B$  not preferred to  $A$

## Rational preferences

Idea: preferences of a rational agent must obey constraints.

Rational preferences  $\Rightarrow$

behavior describable as maximization of expected utility

Constraints:

Orderability

$$(A \succ B) \vee (B \succ A) \vee (A \sim B)$$

Transitivity

$$(A \succ B) \wedge (B \succ C) \Rightarrow (A \succ C)$$

Continuity

$$A \succ B \succ C \Rightarrow \exists p [p, A; 1-p, C] \sim B$$

Substitutability

$$A \sim B \Rightarrow [p, A; 1-p, C] \sim [p, B; 1-p, C]$$

Monotonicity

$$A \succ B \Rightarrow (p \geq q \Leftrightarrow [p, A; 1-p, B] \gtrsim [q, A; 1-q, B])$$

## Rational preferences contd.

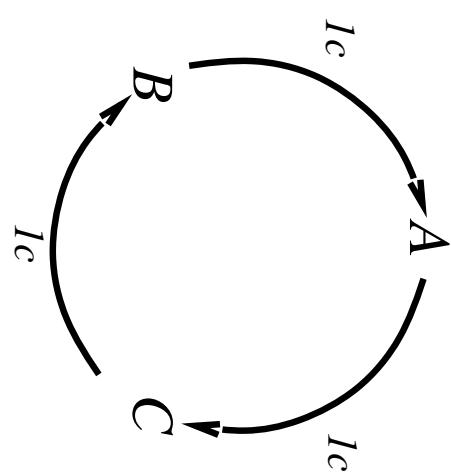
Violating the constraints leads to self-evident irrationality

For example: an agent with intransitive preferences can be induced to give away all its money

If  $B \succ C$ , then an agent who has  $C$  would pay (say) 1 cent to get  $B$

If  $A \succ B$ , then an agent who has  $B$  would pay (say) 1 cent to get  $A$

If  $C \succ A$ , then an agent who has  $A$  would pay (say) 1 cent to get  $C$



# Maximizing expected utility

Theorem (Ramsey, 1931; von Neumann and Morgenstern, 1944):

Given preferences satisfying the constraints  
there exists a real-valued function  $U$  such that

$$U(A) \geq U(B) \Leftrightarrow A \succsim B$$
$$U([p_1, S_1; \dots; p_n, S_n]) = \sum_i p_i U(S_i)$$

MEU principle:

Choose the action that maximizes expected utility

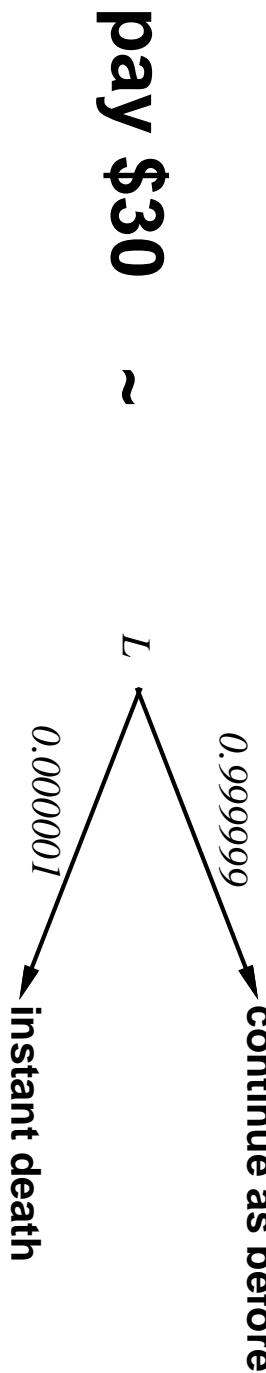
Note: an agent can be entirely rational (consistent with MEU)  
without ever representing or manipulating utilities and probabilities

E.g., a lookup table for perfect tictactoe

## Utilities

Utilities map states to real numbers. Which numbers?

Standard approach to assessment of human utilities:  
compare a given state  $A$  to a standard lottery  $L_p$  that has  
“best possible prize”  $u_{\top}$  with probability  $p$   
“worst possible catastrophe”  $u_{\perp}$  with probability  $(1 - p)$   
adjust lottery probability  $p$  until  $A \sim L_p$



## Utility scales

Normalized utilities:  $u_{\top} = 1.0$ ,  $u_{\perp} = 0.0$

Micromorts: one-millionth chance of death  
useful for Russian roulette, paying to reduce product risks, etc.

QALYs: quality-adjusted life years  
useful for medical decisions involving substantial risk

Note: behavior is invariant w.r.t. +ve linear transformation

$$U'(x) = k_1 U(x) + k_2 \quad \text{where } k_1 > 0$$

With deterministic prizes only (no lottery choices), only  
ordinal utility can be determined, i.e., total order on prizes

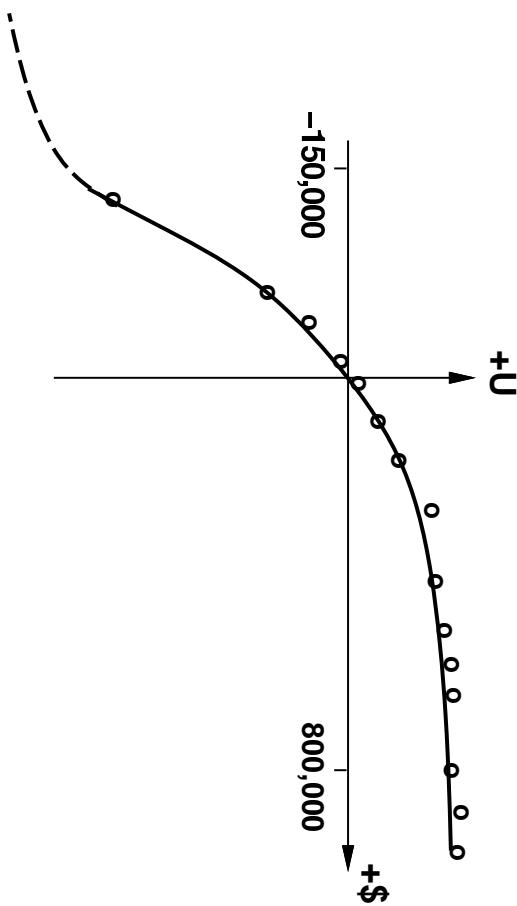
## Money

Money does not behave as a utility function

Given a lottery  $L$  with expected monetary value  $EMV(L)$ , usually  $U(L) < U(EMV(L))$ , i.e., people are risk-averse

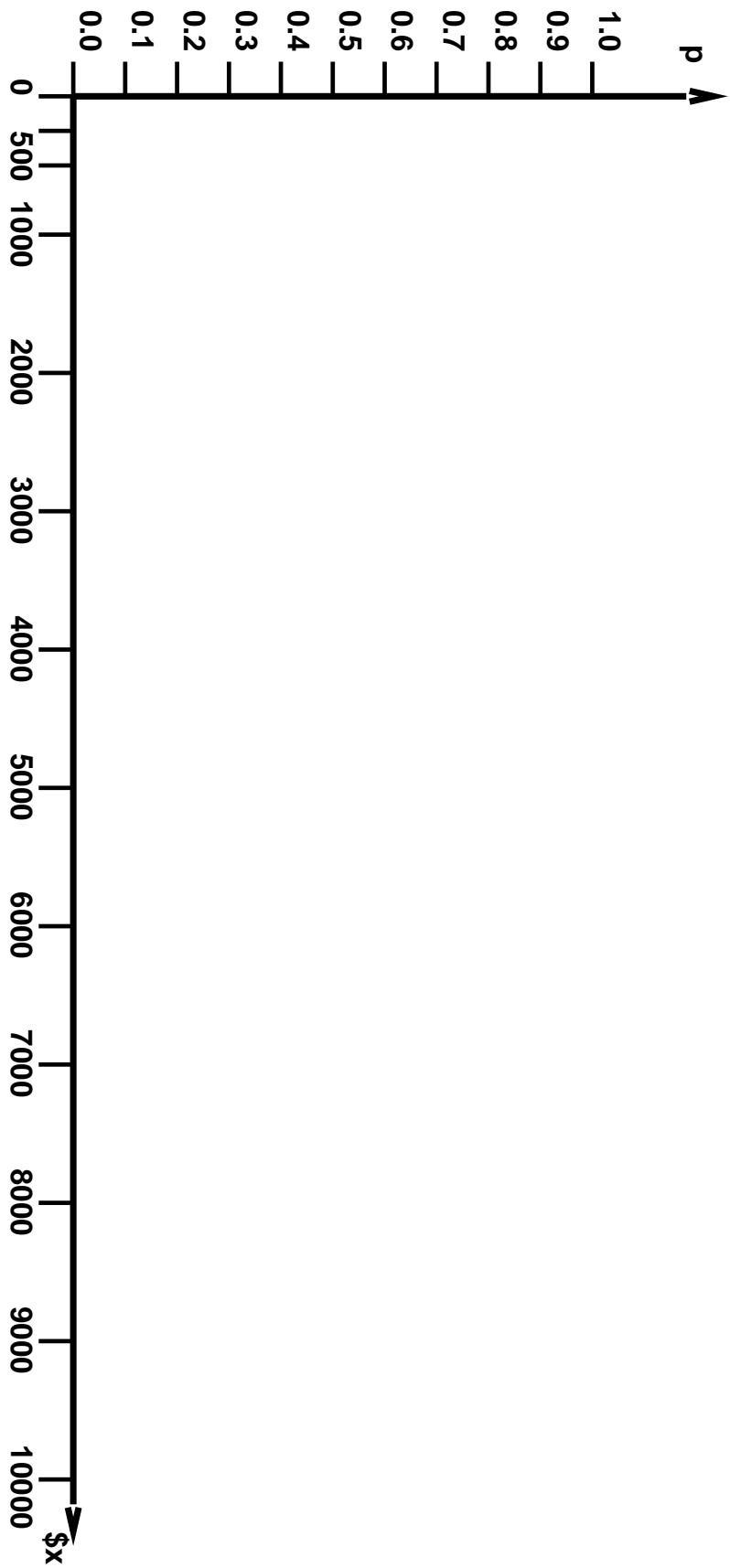
Utility curve: for what probability  $p$  am I indifferent between a fixed prize  $x$  and a lottery  $[p, \$M; (1 - p), \$0]$  for large  $M$ ?

Typical empirical data, extrapolated with risk-prone behavior:



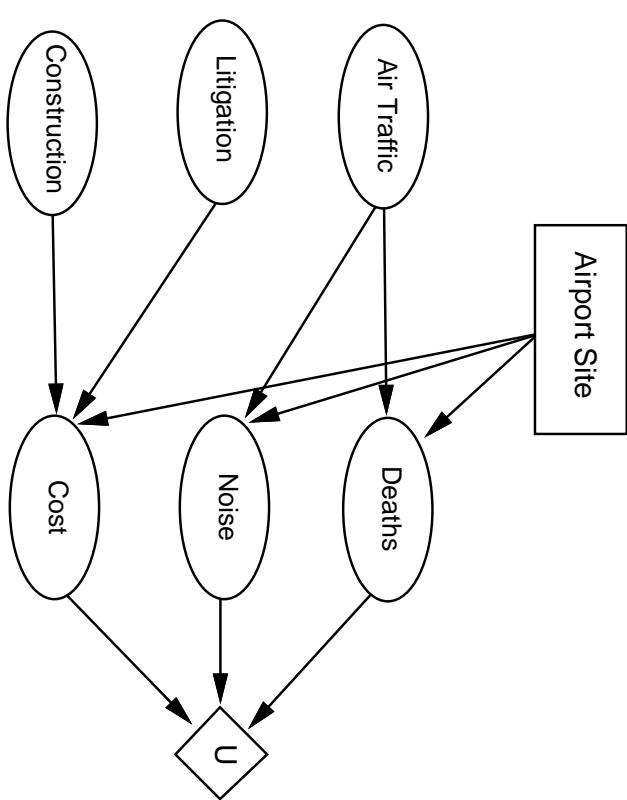
## Student group utility

For each  $x$ , adjust  $p$  until half the class votes for lottery ( $M=10,000$ )



# Decision networks

Add action nodes and utility nodes to belief networks  
to enable rational decision making



Algorithm:

- F For each value of action node
- compute expected value of utility node given action, evidence
- R Return MEU action

# Multiattribute utility

How can we handle utility functions of many variables  $X_1 \dots X_n$ ?  
E.g., what is  $U(Deaths, Noise, Cost)$ ?

How can complex utility functions be assessed from  
preference behaviour?

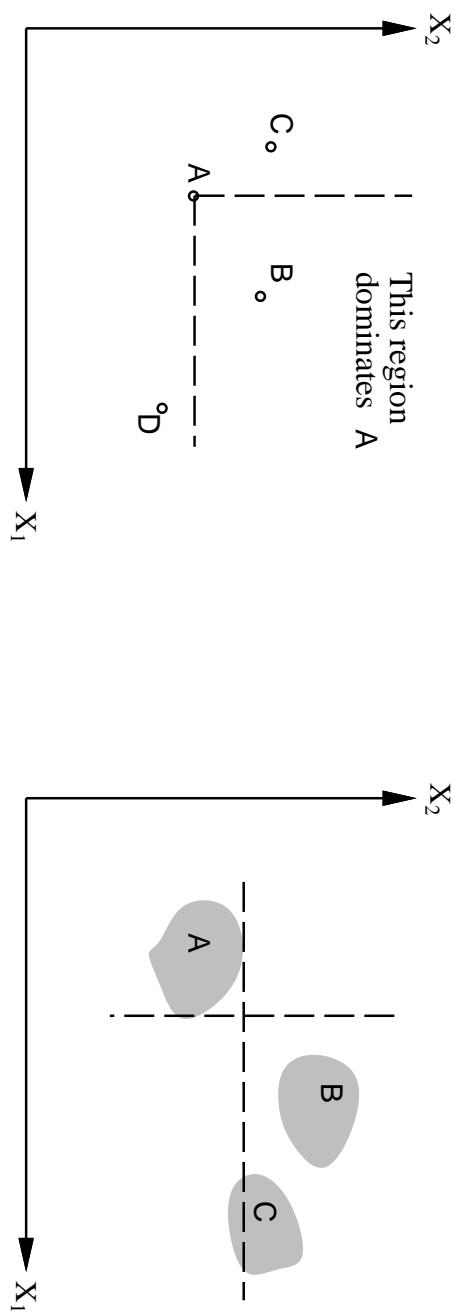
Idea 1: identify conditions under which decisions can be made without  
complete identification of  $U(x_1, \dots, x_n)$

Idea 2: identify various types of independence in preferences  
and derive consequent canonical forms for  $U(x_1, \dots, x_n)$

## Strict dominance

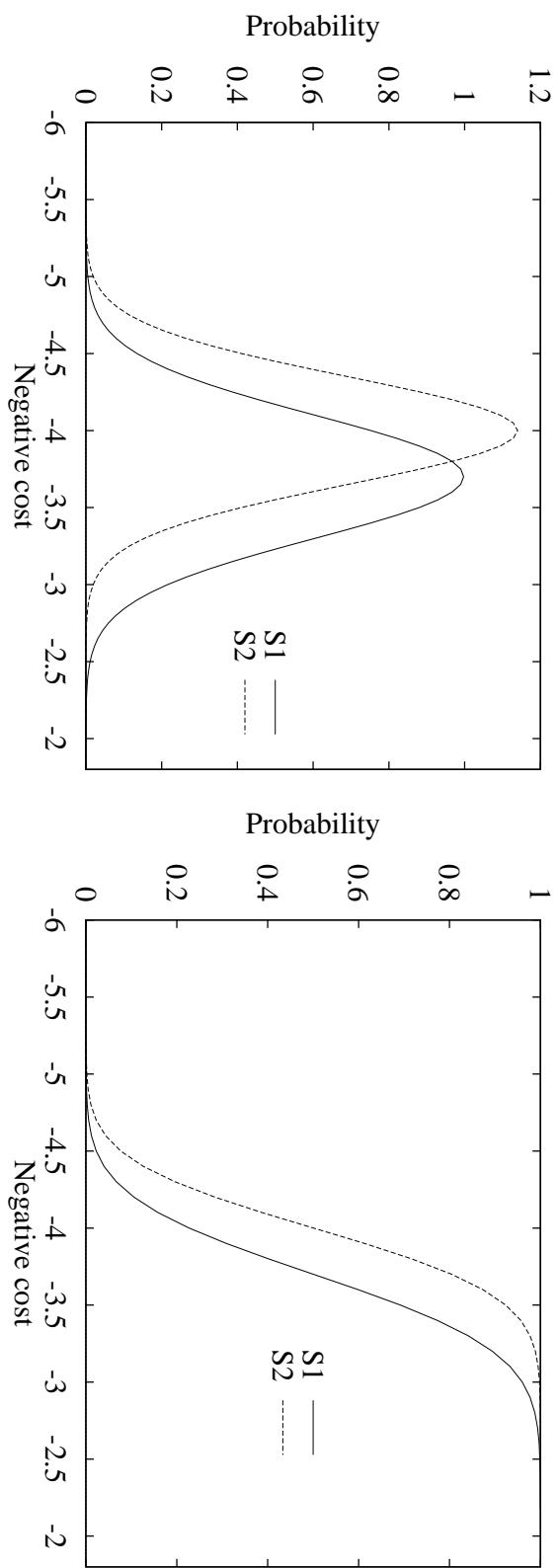
Typically define attributes such that  $U$  is monotonic in each

Strict dominance: choice  $B$  strictly dominates choice  $A$  iff  
 $\forall i \ X_i(B) \geq X_i(A)$  (and hence  $U(B) \geq U(A)$ )



Strict dominance seldom holds in practice

# Stochastic dominance



Distribution  $p_1$  stochastically dominates distribution  $p_2$  iff

$$\forall t \int_{-\infty}^t p_1(x)dx \leq \int_{-\infty}^t p_2(x)dx$$

If  $U$  is monotonic in  $x$ , then  $A_1$  with outcome distribution  $p_1$  stochastically dominates  $A_2$  with outcome distribution  $p_2$ :

$$\int_{-\infty}^{\infty} p_1(x)U(x)dx \geq \int_{-\infty}^{\infty} p_2(x)U(x)dx$$

Multiattribute case: stochastic dominance on all attributes  $\Rightarrow$  optimal

## Stochastic dominance contd.

Stochastic dominance can often be determined without exact distributions using qualitative reasoning

E.g., construction cost increases with distance from city

$S_2$  is further from the city than  $S_1$

$\Rightarrow S_1$  stochastically dominates  $S_2$  on cost

E.g., injury increases with collision speed

Can annotate belief networks with stochastic dominance information:

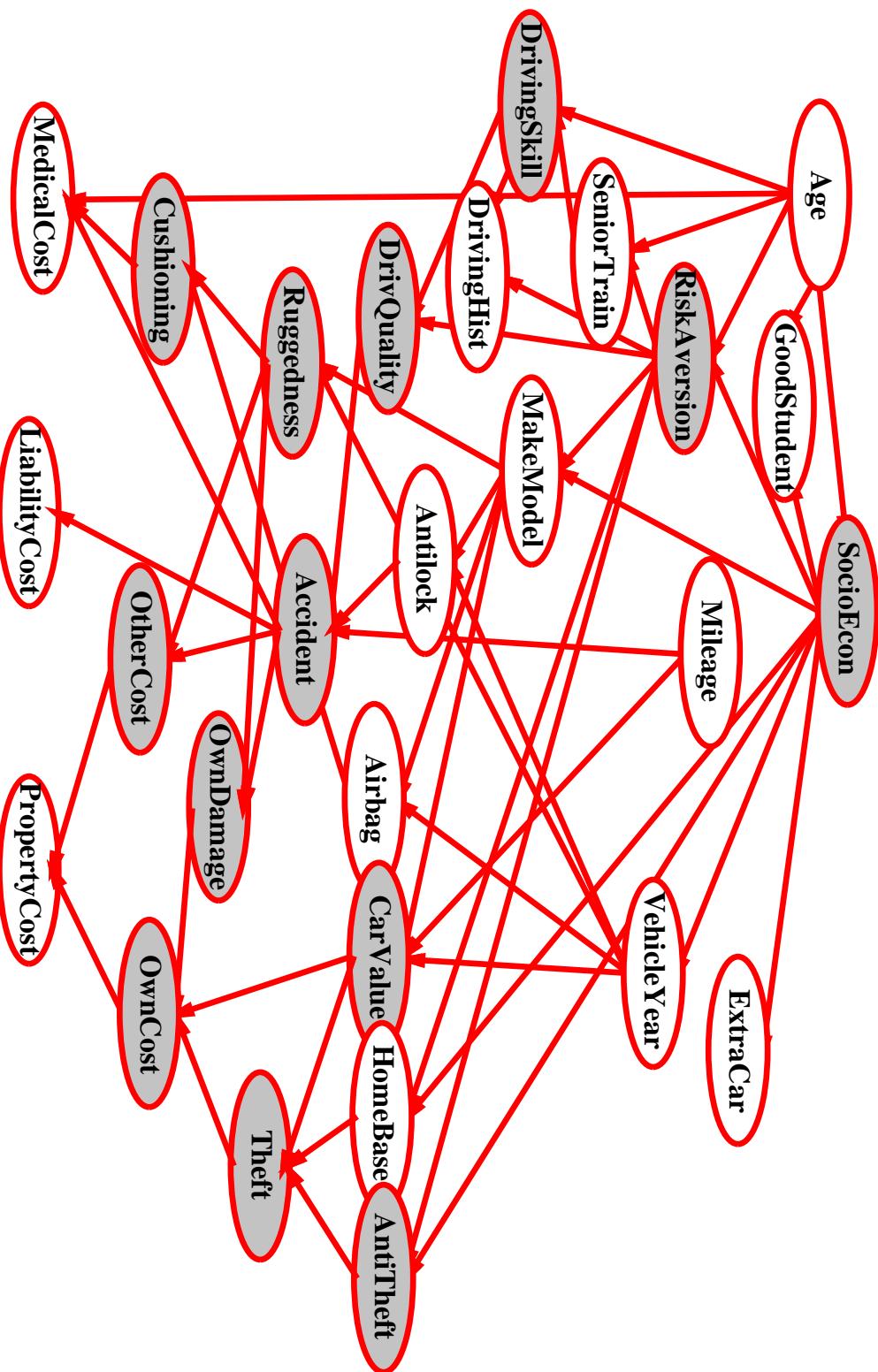
$X \xrightarrow{+} Y$  ( $X$  positively influences  $Y$ ) means that

For every value  $\mathbf{z}$  of  $Y$ 's other parents  $Z$

$\forall x_1, x_2 \ x_1 \geq x_2 \Rightarrow P(Y|x_1, \mathbf{z})$  stochastically dominates  $P(Y|x_2, \mathbf{z})$

## Example: car insurance

Which arcs are positive or negative influences?



## Preference structure: Deterministic

$X_1$  and  $X_2$  preferentially independent of  $X_3$  iff  
preference between  $\langle x_1, x_2, x_3 \rangle$  and  $\langle x'_1, x'_2, x_3 \rangle$   
does not depend on  $x_3$

E.g.,  $\langle Noise, Cost, Safety \rangle$ :

$\langle 20,000 \text{ suffer}, \$4.6 \text{ billion}, 0.06 \text{ deaths/mpm} \rangle$  vs.  
 $\langle 70,000 \text{ suffer}, \$4.2 \text{ billion}, 0.06 \text{ deaths/mpm} \rangle$

Theorem (Leontief, 1947): if every pair of attributes is P.I. of its complement, then every subset of attributes is P.I. of its complement: mutual P.I..

Theorem (Debreu, 1960): mutual P.I.  $\Rightarrow$   $\exists$  additive value function:

$$V(S) = \sum_i V_i(X_i(S))$$

Hence assess  $n$  single-attribute functions; often a good approximation

## Preference structure: Stochastic

Need to consider preferences over lotteries:  
**X is utility-independent** of Y iff

preferences over lotteries X do not depend on y

Mutual U.I.: each subset is U.I of its complement

$\Rightarrow \exists$  multiplicative utility function:

$$\begin{aligned}U &= k_1 U_1 + k_2 U_2 + k_3 U_3 \\&+ k_1 k_2 U_1 U_2 + k_2 k_3 U_2 U_3 + k_3 k_1 U_3 U_1 \\&+ k_1 k_2 k_3 U_1 U_2 U_3\end{aligned}$$

Routine procedures and software packages for generating preference tests to identify various canonical families of utility functions

## Value of information

Idea: compute value of acquiring each possible piece of evidence

Can be done directly from decision network

Example: buying oil drilling rights

Two blocks  $A$  and  $B$ , exactly one has oil, worth  $k$

Prior probabilities 0.5 each, mutually exclusive

Current price of each block is  $k/2$

Consultant offers accurate survey of  $A$ . Fair price?

Solution: compute expected value of information

= expected value of best action given the information  
minus expected value of best action without information

Survey may say "oil in  $A$ " or "no oil in  $A$ ", prob. 0.5 each

$$= [0.5 \times \text{value of "buy A" given "oil in } A"] \\ + 0.5 \times \text{value of "buy B" given "no oil in } A"]$$

$$- 0$$

$$= (0.5 \times k/2) + (0.5 \times k/2) - 0 = k/2$$

## General formula

Current evidence  $E$ , current best action  $\alpha$

Possible action outcomes  $S_i$ , potential new evidence  $E_j$

$$EU(\alpha|E) = \max_a \sum_i U(S_i) P(S_i|E, a)$$

Suppose we knew  $E_j = e_{jk}$ , then we would choose  $\alpha_{e_{jk}}$  s.t.

$$EU(\alpha_{e_{jk}}|E, E_j = e_{jk}) = \max_a \sum_i U(S_i) P(S_i|E, a, E_j = e_{jk})$$

$E_j$  is a random variable whose value is *currently* unknown  
⇒ must compute expected gain over all possible values:

$$VPI_E(E_j) = (\sum_k P(E_j = e_{jk}|E) EU(\alpha_{e_{jk}}|E, E_j = e_{jk})) - EU(\alpha|E)$$

( $VPI$  = value of perfect information)

# Properties of VPI

Nonnegative—in *expectation*, not *post hoc*

$$\forall j, E \quad VPI_E(E_j) \geq 0$$

Nonadditive—consider, e.g., obtaining  $E_j$  twice

$$VPI_E(E_j, E_k) \neq VPI_E(E_j) + VPI_E(E_k)$$

Order-independent

$$VPI_E(E_j, E_k) = VPI_E(E_j) + VPI_{E,E_j}(E_k) = VPI_E(E_k) + VPI_{E,E_k}(E_j)$$

Note: when more than one piece of evidence can be gathered, maximizing VPI for each to select one is not always optimal  
⇒ evidence-gathering becomes a sequential decision problem

# Qualitative behaviors

- a) Choice is obvious, information worth little
- b) Choice is nonobvious, information worth a lot
- c) Choice is nonobvious, information worth little

