## Microsoft: Competing on Talent (A) Questions

- Send email to <u>niraj@eecs.berkeley.edu</u> and <u>keutzer@eecs.berkeley.edu</u> by 8AM Wednesday (10/22)
- Subject line on the email should be: 290T Homework #8
- Simply include answers as plain text in email, make sure your name is in the email
- Please use bullets and phrases, but be prepared to articulate and defend your answer well
  - 1. Why did so many people want to join Microsoft? Why do many still want to join Microsoft?
  - 2. As of the Summer of 1999, does Microsoft have a problem? Is the senior management turnover inevitable? What recommendations would you make to Gates and Ballmer?
  - 3. The case discusses the use of stock options as "the forward-looking element of our [Microsoft's] compensation package". However, on July 8, 2003, Microsoft announced they will stop compensating employees with stock options and use restricted stock instead (see <a href="http://www.businessweek.com:/print/magazine/content/03\_29/b3842043.htm?tc">http://www.businessweek.com:/print/magazine/content/03\_29/b3842043.htm?tc</a>). How will this impact their ability to recruit, motivate, and retain superior employees?
  - 4. In 5 bullets describe the perfect TV remote control.